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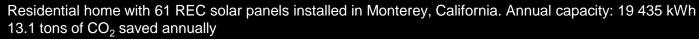
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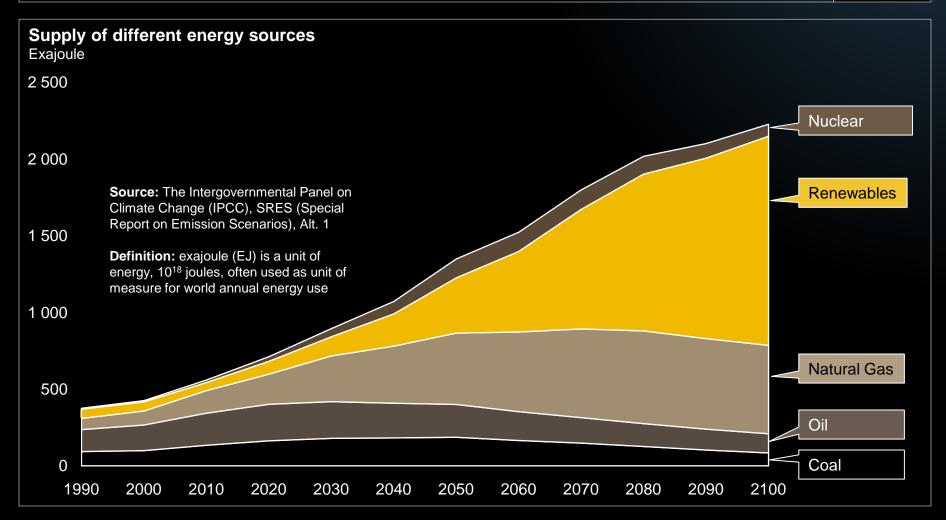






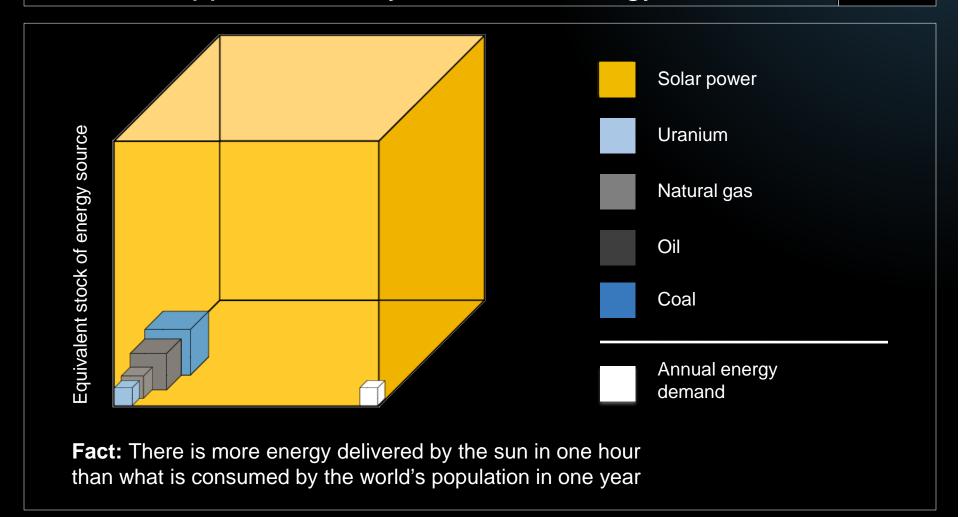


#### The world needs more energy





#### The sun supplies "virtually" unlimited energy





#### Solar energy produced at point of consumption

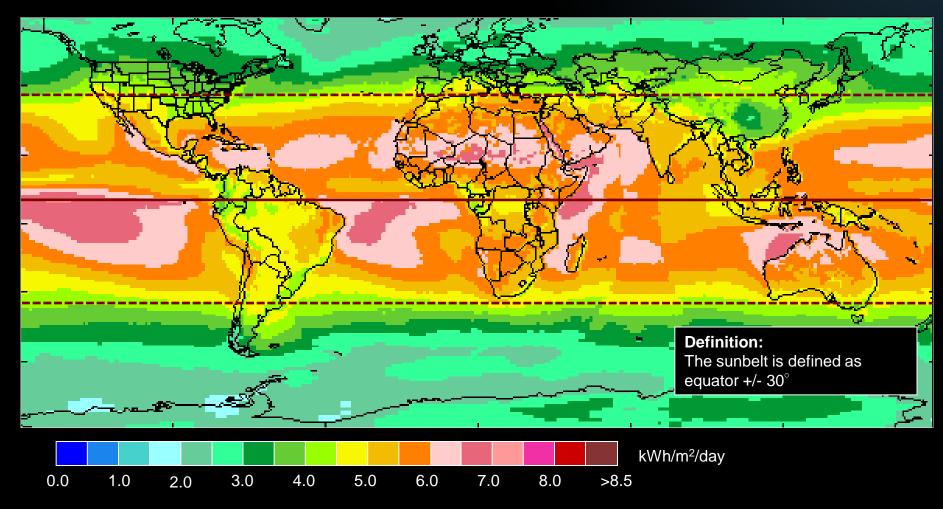


- → The price of electricity includes generation cost as well as transmission cost
- → Solar energy has the advantage that it can be produced near, or at the point of consumption
- → Price comparisons should therefore be determined at the point of use



# Majority of the world's population lives within the sunbelt

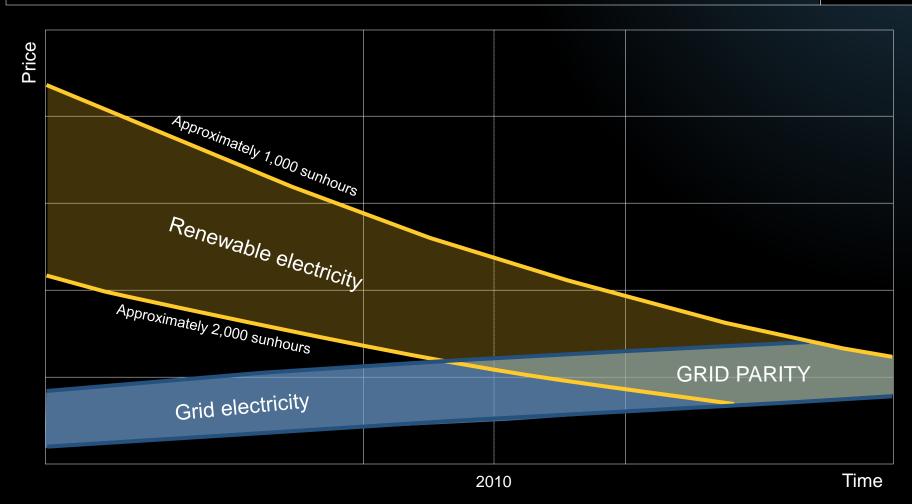
Renewable Energy Corporation



Source: NASA Surface meteorology



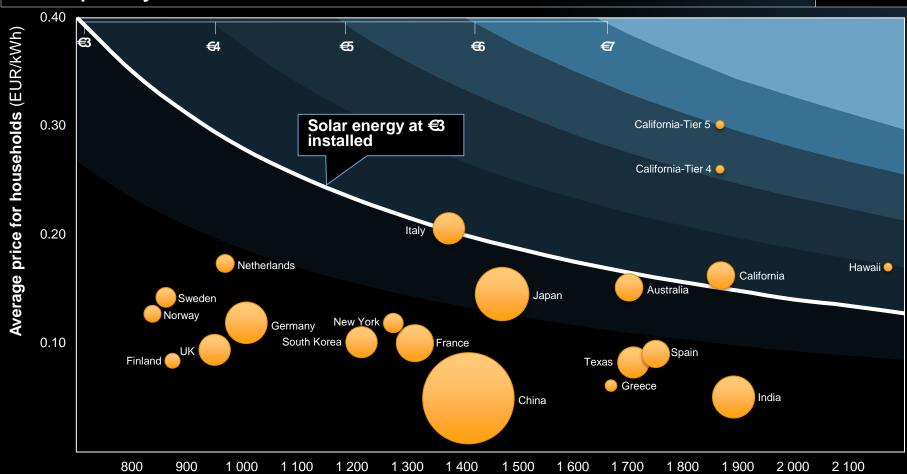
## The concept of grid parity



Source: BP Solar



#### Grid parity status



<sup>\*</sup>Amount generated by a south-facing 1kWp module in 1 year (function of solar intensity)

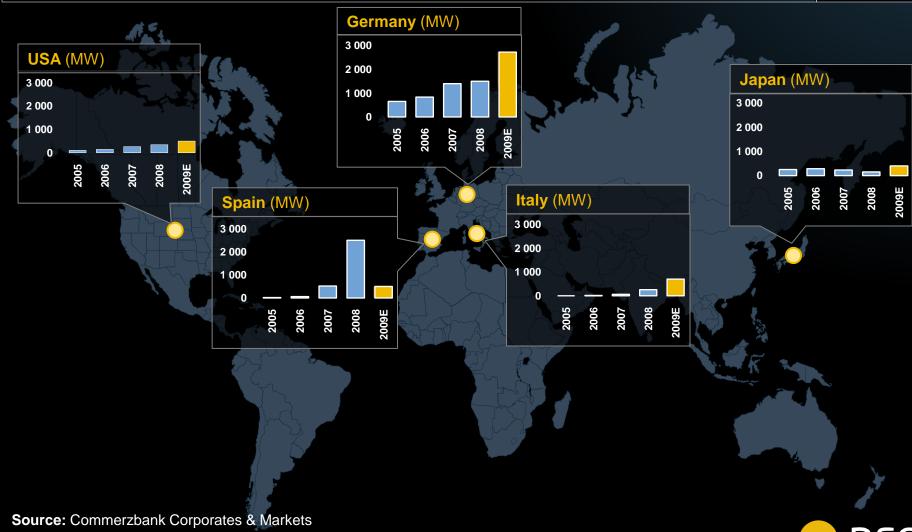
Annual solar yield (kWH/kWp)\*

Source: Eurostat; PV Policy group; PG&E; CIA country files; Public policy Institute New York; McKinsey&Company, REC

**Assumptions:** 2007 electricity prices



## Current status in key solar markets





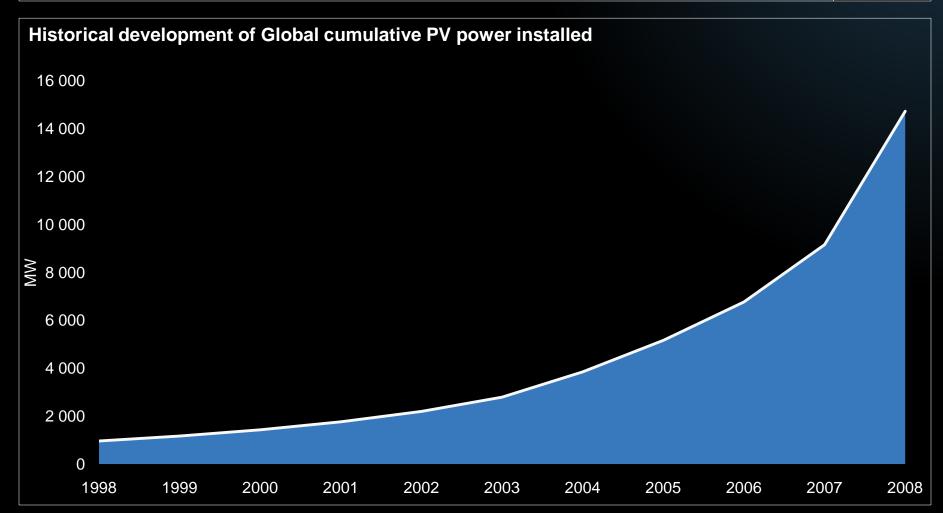


"PV electricity can provide up to 12% of the EU electricity demand by 2020, from less than 1% today, provided the right conditions are created by EU policy makers, national governments and energy industry stakeholders, including the PV sector"

A 12% market share for PV is a demanding, but achievable and desirable objective, not only for Europe but for the world as a whole

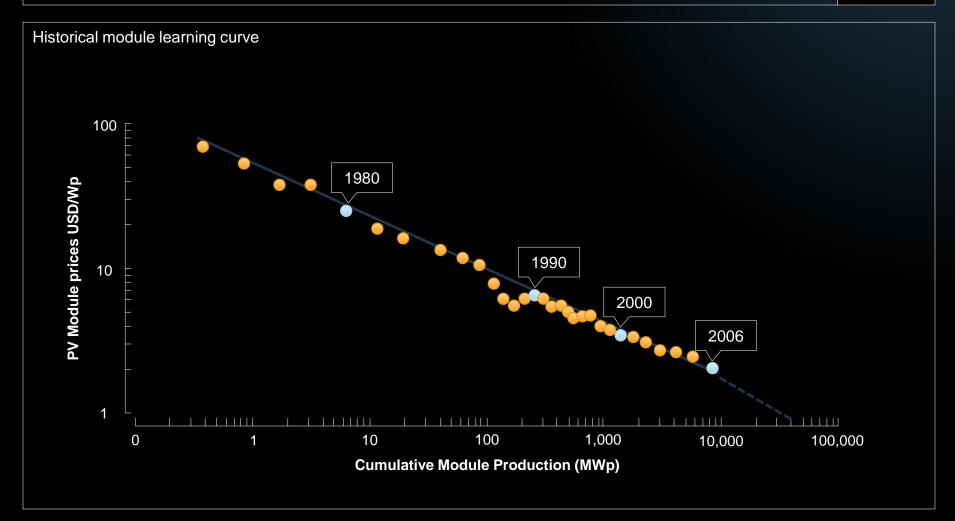


# Exeptional growth in installed capacity



w REC

## The cost of solar energy is consistently decreasing





# DEVELOPMENT OF REC



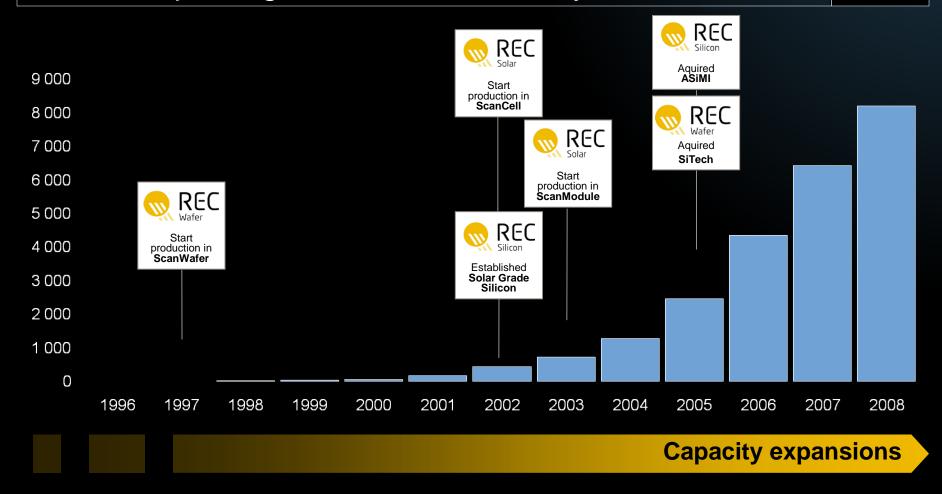
# An integrated PV company originating in Norway

REC Silicon	REC Wafer	REC Solar		
		Cells	Modules	Systems
→ Chemical process	Casting and cutting	Surface treatment	→ Assembly	Project development

- → Presence across the solar value chain creates strategic opportunities
- → Cost reductions continue to be realized through:
  - Transparent cost structure
  - Technology development and synergies
  - Applying best practices



#### REC Group has grown with the industry





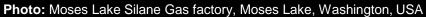
# Close to NOK 30 billion in expansions

REC Silicon	Capacity increase	Ramp-up
+ Moses Lake (Silicon III)	6,500 MT	2H'09
+ Moses Lake (Silicon IV)*	4,000 MT	2H'10
= Sum	10,500 MT	
REC Wafer		
+ Herøya III + IV	650 MW	Q4'08-Q1'10
+ Glomfjord (multi)	100 MW	Q2'08-Q4'08
+ Glomfjord (mono)	275 MW	Q2'08-Q3'10
+ Singapore (Phase I)	740 MW	Q2'10-Q2'11
= Sum	1,875 MW	
REC Solar		
+ Singapore (Phase I) (cell)	550 MW	Q1'10-Q1'11
+ Singapore (Phase I) (module)	590 MW	Q1'10-Q1'11
= Sum	550+590 MW	

<sup>\*</sup> In addition: 2,300 MT silane gas allocated to the merchant market



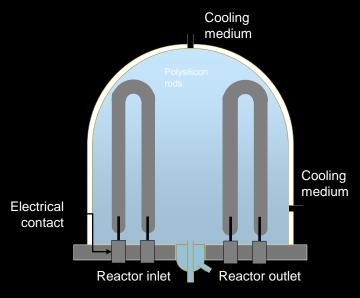






# Two alternative production technologies

#### **Siemens Reactor Schematic**



#### **FBR Reactor Schematic**



#### **Siemens Reactors:**

- + Silane based proven technology
- + Produces ultra-pure polysilicon
- + Meets a specific set of market needs
- Higher energy consumption
- Batch process
- Needs additional product finishing to be usable

#### FBR Technology:

- + Proprietary REC technology
- + Energy efficient
- + Continuous production
- + Lower cost
- + Granular poly is easy to handle
- Ramping to commercial scale



#### Singapore: Total investment budget of USD > 2 billion

Wafer Module Cell

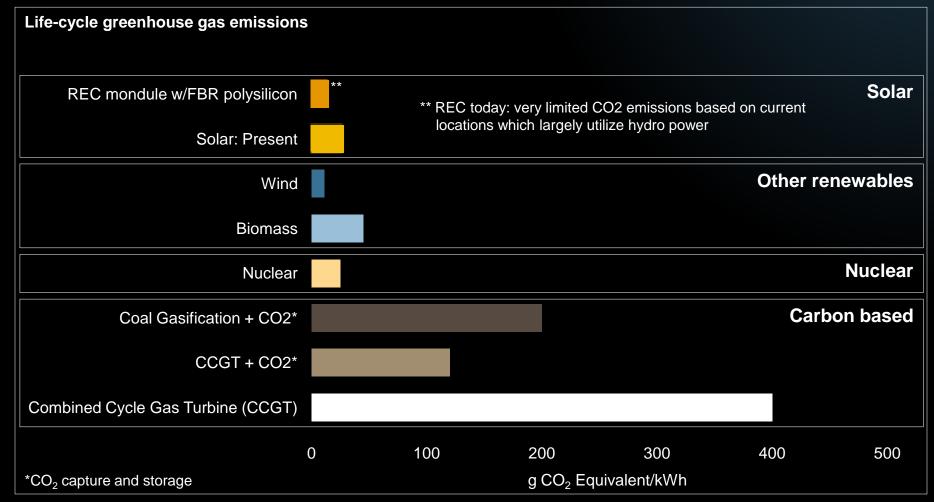
Photo: Singapore plant under construction







# The CO<sub>2</sub> emission from solar energy is very low

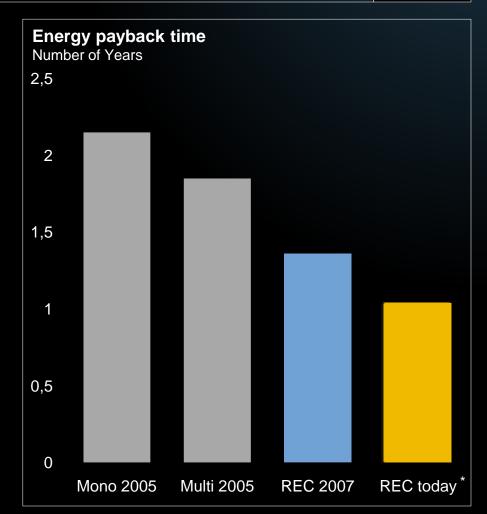


Source: Annual Energy Review, U.S. Energy Information Administration



# Solar energy payback time

- Payback time of around one year
  - Energy payback is the time it takes a solar panel to generate the same amount of energy that was used to produce it
- → For the remaining 24 years of its guaranteed lifetime, a solar panel will be 'energy positive'

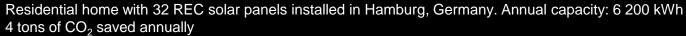


Source: Alsema et al. (EU Crystal Clear project), 21st European PV Conference, Dresden, 2006



<sup>\*</sup> With REC's FBR polysilicon technology



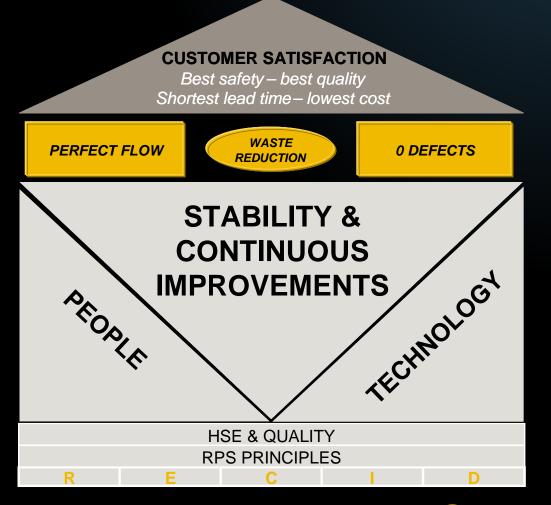




# A fast growing company like REC require significant efforts in building: competence and systems...

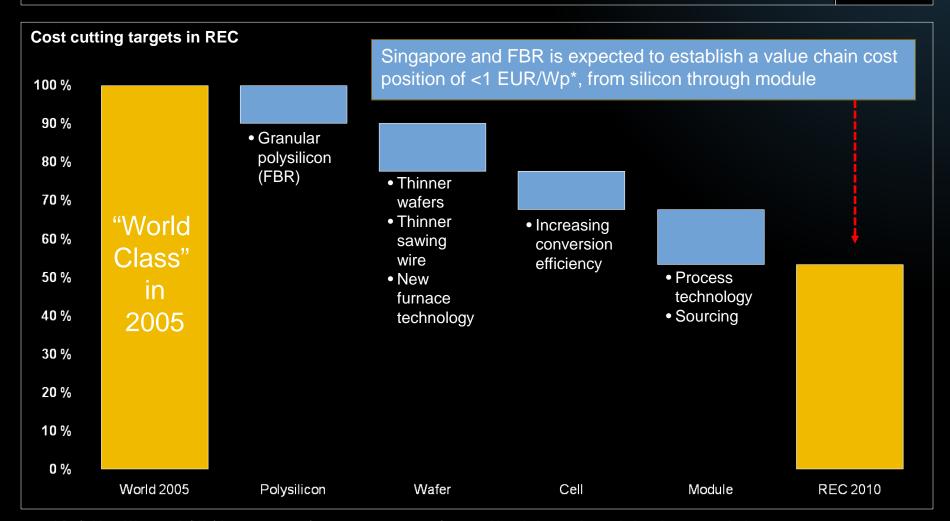
Renewable Energy Corporation

...this should over time enable operational excellence to get the maximum cost potential out of our plants





#### Cutting costs with technology

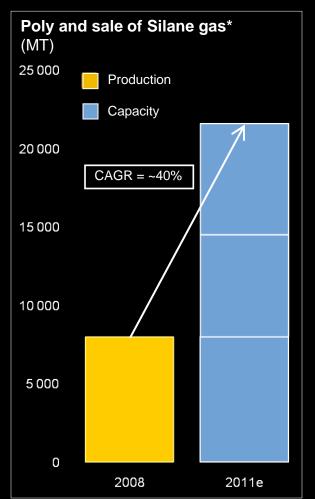


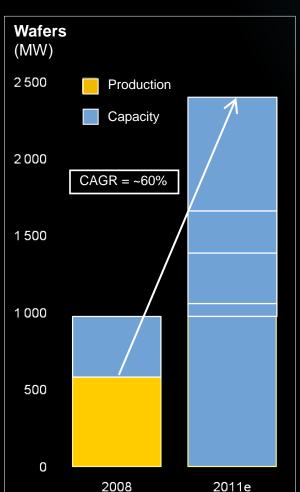
<sup>\*</sup> Definition: Watt-peak (Wp) is a measure of power output, most often used in relation to photovoltaic solar energy devices

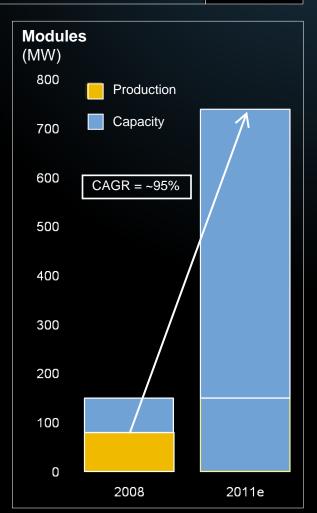


# Cutting cost through scale and technology (growth in year-end capacity)

Renewable **Energy** Corporation



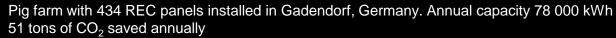




\* Silane gas allocated for sale in the merchant market

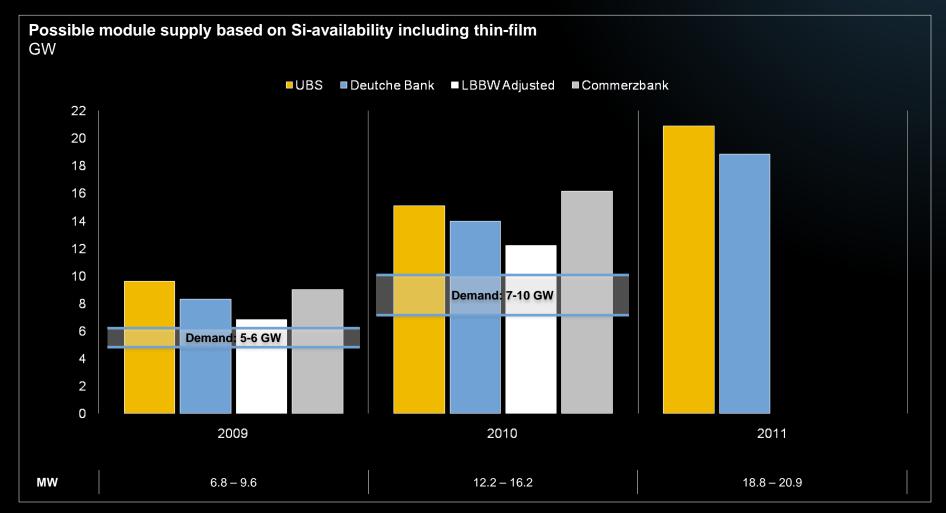








## Over capacity and continued price pressure in 2010



<sup>\*</sup> LBBW adjusted implies supply estimates adjusted for inventory requirements in value chain





we don't have to wait till oil and coal run

Thomas Edison to his friends Henry Ford and Harvey Firestone (1931)

out before we tackle that."

